
# HALF-YEAR FINANCIAL REPORT

JUNE 2026

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# HALF-YEAR FINANCIAL REPORT JUNE 2026

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# 1. KEY FIGURES



## KEY CONSOLIDATED DATA IN THE FIRST HALF OF 2026

| *In millions of euros* | H1 2026 | H1 2025 | 2025 financial year |
|---|---|---|---|
| Revenue | 8,163 | 8,034 | 16,002 |
| *Growth at current exchange rates vs. n-1* | *1.6%* | *7.1%* | *5.5%* |
| *Growth at constant exchange rates vs. n-1* [1] | *6.1%* | *8.1%* | *8.9%* |
| Recurring operating income [2] | 3,351 | 3,327 | 6,569 |
| *in % of revenue* | *41.0%* | *41.4%* | *41.0%* |
| Operating income | 3,351 | 3,327 | 6,569 |
| *in % of revenue* | *41.0%* | *41.4%* | *41.0%* |
| Net income attributable to owners of the parent | 2,238 | 2,246 | 4,524 |
| *in % of revenue ** | *27.4%* | *28.0%* | *28.3%* |
| Operating cash flows | 2,694 | 2,733 | 5,607 |
| Operating investments | 344 | 316 | 1,161 |
| Adjusted free cash flows [3] | 2,182 | 1,847 | 3,880 |
| Equity attributable to owners of the parent | 19,023 | 16,602 | 18,840 |
| Net cash position [4] | 12,310 | 10,319 | 12,239 |
| Restated net cash position [5] | 12,926 | 10,723 | 12,773 |
| Headcount *(in number of people)* [6] | 27,107 | 25,697 | 26,494 |

*(1) Growth at constant exchange rates is calculated by applying, for each currency, the average exchange rates of the previous period to the revenue for the period.*

*(2) Recurring operating income is one of the main performance indicators monitored by Group Management. It corresponds to operating income excluding non-recurring items having a significant impact that may affect understanding of the Group's economic performance.*

*(3) Adjusted free cash flows are the sum of cash flows related to operating activities, less operating investments and the repayment of lease liabilities recognised in accordance with IFRS 16 (aggregates in the consolidated statement of cash flows).*

*(4) Net cash position includes cash and cash equivalents presented under balance sheet assets, less bank overdrafts which appear under short-term borrowings and financial liabilities on the liabilities side. Net cash position does not include lease liabilities recognised in accordance with IFRS 16.*

*(5) Restated net cash position corresponds to net cash position plus cash investments that do not meet the IFRS criteria for cash equivalents due in particular to their original maturity of more than three months, less borrowings and financial liabilities.*

*(6) Permanent + fixed-term employment contracts with no length of service condition in accordance with the CSRD definition of own workers.*

** After restatement of the exceptional contribution on the profits of large companies in France, net income attributable to owners of the parent represented 30.7% of revenue in the first half of 2026, compared to 31.2% in the first half of 2025 and 30.3% in the 2025 financial year.*

# 2. HALF-YEAR BUSINESS REPORT



## 2.1 HALF-YEAR HIGHLIGHTS

The group's consolidated revenue in the first half of 2026 amounted to €8.2 billion, up 6% at constant exchange rates and 2% at current exchange rates compared to the same period in 2025. All the regions recorded growth, with the exception of the Middle East, which showed good resilience in a challenging environment. The Americas, Japan and Europe excluding France recorded remarkable progression in both the first and second quarters. Recurring operating income amounted to €3.4 billion (41.0% of sales), slightly up.

In the second quarter, sales reached €4.1 billion, up 7% at constant exchange rates, marking a slight acceleration from the first quarter, notably in France, in Japan and in the Middle East.

Axel Dumas, Executive Chairman of Hermès, commented: *"In the first half of 2026, Hermès delivered a solid performance, which reflects the strong desirability of its 16 métiers and the trust of its clients. Convinced by the strength of our unique artisanal model and in control of our key balances, we look to the second semester with confidence."*

## 2.2 FIRST-HALF REVENUE AND ACTIVITY

### 2.2.1 SALES BY GEOGRAPHICAL AREA AT THE END OF JUNE

*(At constant exchange rates, unless otherwise indicated)*

| | | | Change vs. 2025 | |
|---|---|---|---|---|
| *In millions of euros* | **H1 2026** | **H1 2025** | **published** | **at constant exchange rates** |
| France | 753 | 740 | 2% | 2% |
| Europe (excluding France) | 1,165 | 1,088 | 7% | 9% |
| Japan | 798 | 815 | (2)% | 11% |
| Asia-Pacific (excluding Japan) | 3,533 | 3,574 | (1)% | 2% |
| Americas | 1,585 | 1,455 | 9% | 15% |
| Other (Middle East) | 330 | 362 | (9)% | (4)% |
| **CONSOLIDATED REVENUE** | **8,163** | **8,034** | **1.6%** | **6.1%** |

At the end of June 2026, all the geographical areas posted growth with the exception of the Middle East, slightly down.

- Asia excluding Japan (+2%) continued its growth, notably in Greater China. Korea delivered an outstanding performance. January saw the opening of the new store in Hanoi, Vietnam, followed in early April by the new Sanlitun store in Beijing, China. The Hong Kong Elements and Taipei Sogo Fuxing stores reopened at the end of April, after renovation and expansion work. In May, the *Hermès in the Making* travelling exhibition, which showcases the savoir-faire of our artisans was presented in Shanghai.
- Japan (+11%) recorded strong growth, with an acceleration in the second quarter. This performance was supported by strong traffic and the loyalty of local customers. Following the expansion and renovation of the Hilton Plaza East store in Osaka in May, the House inaugurated its new store in Nagoya in June.
- The Americas (+15%) once again delivered a remarkable performance, following an exceptional first quarter, with solid, balanced growth across all countries and métiers. In Los Angeles in June, the House revealed the second chapter of the women's fall-winter 2026 ready-to-wear collection, with great success.

- Europe excluding France (+9%) continued its solid momentum across all countries in the region. The Berlin store in Germany reopened in May after renovation and expansion work. On 16 June, the House inaugurated a new Hermès Maison at 166 New Bond Street in London in the United Kingdom. Spanning six buildings and more than 2,000 square metres, this 6th Maison showcases Hermès' exceptional creativity and savoir-faire.
- France (+2%) posted a solid acceleration in the second quarter, driven by both local customers and a recovery in tourist traffic.
- The Other area (-4%), which mainly comprises the Middle East, demonstrated remarkable resistance in an unstable geopolitical environment. The second quarter showed a gradual recovery, driven by local customers and the House's value strategy.

## 2.2.2 SALES BY MÉTIER AT THE END OF JUNE

*(At constant exchange rates, unless otherwise indicated)*

| *In millions of euros* | H1 2026 | H1 2025 | Change vs. 2025 published | Change vs. 2025 at constant exchange rates |
|---|---|---|---|---|
| Leather Goods & Saddlery [1] | 3,761 | 3,578 | 5% | 10% |
| Ready-to-wear and Accessories [2] | 2,198 | 2,255 | (3)% | 2% |
| Silk and Textiles | 469 | 447 | 5% | 10% |
| Other Hermès sectors [3] | 1,065 | 1,056 | 1% | 5% |
| Perfume and Beauty | 233 | 248 | (6)% | (4)% |
| Watches | 269 | 281 | (4)% | 0% |
| Other products [4] | 168 | 168 | 0 % | 3% |
| **CONSOLIDATED REVENUE** | **8,163** | **8,034** | **1.6%** | **6.1%** |

*(1) The "Leather Goods & Saddlery" métier includes women's and men's bags, travel items, small leather goods and accessories, saddles, bridles and all the equestrian objects and clothing.*
*(2) The "Ready-to-wear and Accessories" métier includes Hermès Ready-to-wear for men and women, belts, costume jewellery, gloves, hats and shoes.*
*(3) The "Other Hermès sectors" include Jewellery and Hermès home products (Art of Living and Hermès Tableware).*
*(4) The "Other products" include the production activities carried out on behalf of non-group brands (textile printing, tanning...), as well as John Lobb, Saint-Louis and Puiforcat.*

At the end of June 2026, all the métiers, with the exception of Perfume and Beauty, delivered positive growth. The Leather Goods and Saddlery, Ready-to-wear and Accessories, Silk and Textiles as well as Watches métiers accelerated in the second quarter.

- Leather Goods and Saddlery (+10%) recorded a solid performance, with slightly higher growth in the second quarter. The sector benefited from the high desirability of the collections in all the regions. The new *Cliquetis*, *Kelly Hobo* and *Double Longe* models have been met with great success. Hermès continued to increase its production capacities, with the opening of a 25th leather goods workshop in Loupes (Gironde) in early April. Three further leather goods workshops are scheduled to open in the coming years: Charleville-Mézières (Ardennes) in 2027, Colombelles (Calvados) in 2028 and Les Andelys (Eure) in 2030. Hermès thus continues to reinforce its local anchoring in France through the development of employment and training.
- The Ready-to-wear and Accessories sector (+2%) benefitted from a notable improvement in the second quarter driven by strong momentum in ready-to-wear. The women's fall-winter 2026 collection was successfully unveiled in early March at the Garde Républicaine, followed by the second chapter of the collection in June in Los Angeles, which generated tremendous enthusiasm.
- The Silk and Textiles sector (+10%) delivered a remarkable performance, with an acceleration in the second quarter, driven by abundant creativity and a rich palette of colours, designs and shapes. To mark the opening of Maison Bond Street Maison in London, the *Bouquet Final* and *Cocoricooooo* scarves were reinterpreted in tribute to the capital of the United Kingdom, while *The New Hermès Record* scarf was unveiled in an exclusive edition created for the occasion, embodying the House's creative vitality with boldness and elegance.
- Perfume and Beauty (-4%) continued the development of its lines. The Perfume universe was enhanced with a 7th creation in the *Jardin* collection, *Un Jardin sous la Mer*, together with a new *Hermessence* fragrance, *Musc Pallida*. The first foundation in the Hermès Beauty Line, *Plein Air*, launched at the beginning of the year, has met with great success.
- The Watches métier, stable over the first half, posted solid growth in the second quarter. The métier drew on the strength of its iconic collections, including *Cape Cod*, and the enrichment of its offering. At the Watches & Wonders exhibition in Geneva, the House notably unveiled a titanium skeleton version of its *Hermès H08* watch, equipped with the new H1978 calibre. The expansion of production capacities continues with the extension of the watchmaking facility in Le Noirmont (Switzerland), scheduled for completion by 2028.
- The Other Hermès sectors (+5%), which include Jewellery and the Home Universe, continued to grow, revealing the full creative strength and singularity of the House. The 9th Haute Bijouterie collection, *Into the Horsescape*, was unveiled to great enthusiasm in early July, at the Musée des Arts Décoratifs in Paris. Meanwhile, the Home collections took centre stage at the Salone del Mobile in April, highlighting the excellence of Hermès' savoir-faire.

# 2.3 COMMENTS ON THE CONDENSED CONSOLIDATED HALF-YEAR FINANCIAL STATEMENTS

## 2.3.1 INCOME STATEMENT

| *In millions of euros* | H1 2026 | H1 2025 |
|---|---|---|
| **Revenue** | **8,163** | **8,034** |
| Cost of sales | (2,356) | (2,356) |
| **Gross margin** | **5,807** | **5,678** |
| Sales and administrative expenses | (1,899) | (1,832) |
| Other income and expenses | (558) | (519) |
| **Recurring operating income** | **3,351** | **3,327** |
| Other non-recurring income and expenses | - | - |
| **Operating income** | **3,351** | **3,327** |
| Net financial income | 90 | 148 |
| **Net income before tax** | **3,441** | **3,475** |
| Income tax | (1,217) | (1,230) |
| Net income from associates | 23 | 26 |
| **CONSOLIDATED NET INCOME** | **2,247** | **2,271** |
| Non-controlling interests | (9) | (25) |
| **NET INCOME ATTRIBUTABLE TO OWNERS OF THE PARENT** | **2,238** | **2,246** |
| Basic earnings per share *(in euros)* | 21.36 | 21.43 |
| Diluted earnings per share *(in euros)* | 21.32 | 21.39 |

In the first half of 2026, the Group's consolidated revenue amounted to €8.2 billion, up by 6% at constant exchange rates and by 2% at current exchange rates compared to the first half of 2025. Changes in exchange rates therefore had an unfavourable impact on revenue of -€0.4 billion, or -4.5 points.

The gross margin rate reached 71.1%, *i.e.* +0.4 point compared to the first half of 2025.

Sales and administrative expenses represented €1.9 billion (€1.8 billion at the end of June 2025). They mainly include the wages of sales and support staff as well as variable rents for €1.6 billion (€1.5 billion at the end of June 2025). They also include €0.3 billion in communication expenses, as in the previous half-year.

Other income and expenses stood at €0.6 billion at the end of June 2025. They include depreciation and amortisation of €0.4 billion, half of which relates to property, plant and equipment and intangible assets and the other half to right-of-use assets.

Recurring operating income amounted to €3.4 billion compared to €3.3 billion in the first half of 2025, up slightly despite the unfavourable foreign exchange impact. Recurring operating profitability amounted to 41.0% of sales, compared with 41.4% at the end of June 2025.

Net financial income was positive in the amount of €0.1 billion. It mainly includes the cost of foreign exchange hedging, interest on lease liabilities and cash compensation.

The tax rate of 35.4% includes the exceptional contribution on the profits of large companies in France, as in the first half of 2025 (see note 1.2 to the consolidated financial statements).

After taking into account the net income from associates and non-controlling interests, consolidated net income attributable to owners of the parent amounted to €2.2 billion, stable compared to the first half of 2025. Restated for the exceptional tax contribution on the profits of large companies in France, net income amounted to €2.5 billion, as in the first half of 2025.

## 2.3.2 CASH FLOWS AND INVESTMENTS

| *In millions of euros* | H1 2026 | H1 2025 |
|---|---|---|
| Operating cash flows | 2,694 | 2,733 |
| Change in working capital requirements | 6 | (403) |
| **Change in net cash position related to operating activities** | **2,699** | **2,330** |
| Operating investments | (344) | (316) |
| Repayment of lease liabilities | (173) | (167) |
| **Adjusted free cash flows [1]** | **2,182** | **1,847** |
| Investments in financial assets | (132) | (102) |
| Dividends paid | (1,924) | (2,764) |
| Treasury share buybacks net of disposals | (160) | (6) |
| Other movements | 104 | (297) |
| **Change in IFRS net cash position** | 70 | (1,322) |
| Net cash position at the end of the period | 12,310 | 10,319 |
| Net cash position at the beginning of the period | 12,239 | 11,642 |

*(1) Alternative performance indicators defined and reconciled in note 2 to the consolidated financial statements.*

The change in net cash position related to operating activities reached €2.7 billion and rose sharply by 16%, thanks to a stability in the change in working capital requirements resulting in particular from good inventory management.

After taking into account operating investments (€0.3 billion) and repayment of lease liabilities recognised in accordance with IFRS 16 (€0.2 billion), adjusted free cash flows amounted to €2.2 billion, up 18% compared to the first half of 2025.

Investments in financial assets for the half-year amounted to €0.1 billion.

After the distribution of €1.9 billion in dividends and share buybacks intended for employee shareholders for €0.2 billion, the Group's IFRS net cash position amounted to €12.3 billion at the end of June 2026, compared with €12.2 billion at the end of December 2025.

Including cash investments that do not meet the IFRS cash equivalent criteria, the restated net cash position amounted to €12.9 billion at 30 June 2026 (see Alternative performance indicators in note 2 to the consolidated financial statements).

## 2.3.3 FINANCIAL POSITION

The Hermès Group's consolidated balance sheet at the end of June 2026 totalled €24.8 billion. Cash accounted for 50% of total assets, and equity, which amounted to €19.0 billion, represented 77% of liabilities. The Group is sustaining a solid financial structure that allows it to maintain its independence and pursue its long-term strategy.

## 2.4 OUTLOOK

In the medium term, despite the economic, geopolitical and monetary uncertainties around the world, the Group confirms an ambitious goal for revenue growth at constant exchange rates.

The Group continues its development with confidence, thanks to the highly integrated artisanal model, balanced distribution network, the creativity of collections and the loyalty of clients.

Thanks to its unique business model, Hermès is pursuing its long-term development strategy based on creativity, maintaining control over know-how and singular communication.

## 2.5 RISKS AND UNCERTAINTIES



The Hermès Group’s results are exposed to the risks and uncertainties set out in the 2025 universal registration document. The assessment of these risks did not change during the first half of 2026 and no new risks have been identified at the date of publication of this report.

## 2.6 RELATED-PARTY TRANSACTIONS

Information on the main related-party transactions relating to the six months to 30 June 2026 is provided in note 12 to the condensed consolidated financial statements for the first half of 2026.

# 3. CONDENSED INTERIM CONSOLIDATED FINANCIAL STATEMENTS AT 30 JUNE 2026

## 3.1 CONSOLIDATED INCOME STATEMENT

| *In millions of euros* | Notes | H1 2026 | H1 2025 |
|---|---|---|---|
| **Revenue** | **3 and 4** | **8,163** | **8,034** |
| Cost of sales | | (2,356) | (2,356) |
| **Gross margin** | | **5,807** | **5,678** |
| Sales and administrative expenses | 4.3 | (1,899) | (1,832) |
| Other income and expenses | 4.4 | (558) | (519) |
| **Recurring operating income** | **3** | **3,351** | **3,327** |
| Other non-recurring income and expenses | | - | - |
| **Operating income** | **3** | **3,351** | **3,327** |
| Net financial income | 8.1 | 90 | 148 |
| **Net income before tax** | | **3,441** | **3,475** |
| Income tax | 1.2 | (1,217) | (1,230) |
| Net income from associates | 7 | 23 | 26 |
| **CONSOLIDATED NET INCOME** | | **2,247** | **2,271** |
| Non-controlling interests | | (9) | (25) |
| **NET INCOME ATTRIBUTABLE TO OWNERS OF THE PARENT** | | **2,238** | **2,246** |
| Basic earnings per share *(in euros)* | 10.6 | 21.36 | 21.43 |
| Diluted earnings per share *(in euros)* | 10.6 | 21.32 | 21.39 |

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## 3.2 CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

| *In millions of euros* | Notes | H1 2026 | H1 2025 |
|---|---|---|---|
| **Consolidated net income** | | **2,247** | **2,271** |
| Changes in foreign currency adjustments | | 135 | (501) |
| Hedges of future cash flows in foreign currencies [1] | 10.5 | (142) | 250 |
| **Items recyclable through profit or loss** | | **(7)** | **(250)** |
| Assets at fair value [1] | 10.5 | (41) | (25) |
| Actuarial gains and losses [1] | | - | - |
| **Items not recyclable through profit or loss** | | **(41)** | **(25)** |
| **Other comprehensive income** | | **(48)** | **(275)** |
| **NET COMPREHENSIVE INCOME** | | **2,200** | **1,996** |
| ◆ *attributable to owners of the parent* | | *2,190* | *1,976* |
| ◆ *attributable to non-controlling interests* | | *9* | *21* |

*(1) Net of tax.*

# 3.3 CONSOLIDATED BALANCE SHEET

## ASSETS

| *In millions of euros* | Notes | 30/06/2026 | 31/12/2025 |
|---|---|---|---|
| Goodwill | 6.1 | 185 | 180 |
| Intangible assets | 6.2 | 228 | 231 |
| Right-of-use assets | 6.3 | 1,934 | 2,002 |
| Property, plant and equipment | 6.2 | 3,563 | 3,486 |
| Financial assets | 8.2 | 1,230 | 1,196 |
| Investments in associates | 7 | 245 | 227 |
| Deferred tax assets | | 1,089 | 914 |
| Other non-current assets | | 201 | 176 |
| **Non-current assets** | | **8,674** | **8,412** |
| Inventories and work-in-progress | 4.5 | 2,704 | 2,575 |
| Trade and other receivables | | 532 | 418 |
| Current tax receivables | | 63 | 45 |
| Other current assets | | 298 | 370 |
| Financial derivatives | 9 | 214 | 262 |
| Cash and cash equivalents | 2.3 and 8.3 | 12,310 | 12,239 |
| **Current assets** | | **16,121** | **15,911** |
| **TOTAL ASSETS** | | **24,795** | **24,322** |

## LIABILITIES

| *In millions of euros* | Notes | 30/06/2026 | 31/12/2025 |
|---|---|---|---|
| Share capital | 10 | 54 | 54 |
| Share premium | | 50 | 50 |
| Treasury shares | 10 | (836) | (677) |
| Reserves | | 17,117 | 14,443 |
| Foreign currency adjustments | | (38) | (173) |
| Revaluation adjustments | 10.5 | 438 | 621 |
| Net income attributable to owners of the parent | | 2,238 | 4,524 |
| **Equity attributable to owners of the parent** | | **19,023** | **18,840** |
| Non-controlling interests | | 2 | 6 |
| **Equity** | | **19,025** | **18,846** |
| Borrowings and financial liabilities due in more than one year | 2.3 | 4 | 34 |
| Lease liabilities due in more than one year | 6.3 | 1,934 | 1,987 |
| Non-current provisions | 11.1 | 37 | 38 |
| Post-employment and other employee benefit obligations due in more than one year | 5.1 | 160 | 146 |
| Deferred tax liabilities | | 13 | 14 |
| Other non-current liabilities | | 68 | 72 |
| **Non-current liabilities** | | **2,217** | **2,291** |
| Borrowings and financial liabilities due in less than one year | 2.3 | 1 | 0 |
| Lease liabilities due in less than one year | 6.3 | 345 | 325 |
| Current provisions | 11.1 | 114 | 122 |
| Post-employment and other employee benefit obligations due in less than one year | 5.1 | 19 | 19 |
| Trade and other payables | | 717 | 792 |
| Financial derivatives | 9 | 159 | 61 |
| Current tax liabilities | | 787 | 452 |
| Other current liabilities | | 1,411 | 1,414 |
| **Current liabilities** | | **3,553** | **3,186** |
| **TOTAL EQUITY AND LIABILITIES** | | **24,795** | **24,322** |

# 3.4 CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

| | | | | | | | | Revaluation adjustments | | | | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| *In millions of euros* | Number of shares | Share capital | Share premium | Treasury shares | Consolidated reserves and net income attributable to owners of the parent | Actuarial gains and losses | Foreign currency adjustments | Financial investments | Hedges of future cash flows in foreign currencies | Equity attributable to owners of the parent | Non-controlling interests | Equity |
| Notes | 10 | 10 | | 10 | | 5.1 | | 10.5 | 10.5 | | | 10 |
| **As at 1 January 2025** | **105,569,412** | **54** | **50** | **(670)** | **17,163** | **(95)** | **355** | **551** | **(80)** | **17,327** | **7** | **17,334** |
| Net income | - | - | - | - | 4,524 | - | - | - | - | 4,524 | 36 | 4,560 |
| Other comprehensive income | - | - | - | - | - | 9 | (525) | (25) | 174 | (367) | 2 | (365) |
| ***Comprehensive income*** | **-** | **-** | **-** | **-** | ***4,524*** | ***9*** | ***(525)*** | ***(25)*** | ***174*** | ***4,157*** | ***38*** | ***4,195*** |
| Change in share capital and share premiums | - | - | - | - | - | - | - | - | - | - | - | - |
| Purchase or sale of treasury shares | - | - | - | (7) | (2) | - | - | - | - | (9) | - | (9) |
| Share-based payments | - | - | - | - | 132 | - | - | - | - | 132 | - | 132 |
| Dividends paid | - | - | - | - | (2,753) | - | - | - | - | (2,753) | (43) | (2,796) |
| Other | - | - | - | - | (12) | - | (3) | - | - | (15) | 4 | (11) |
| **As at 31 December 2025** | **105,569,412** | **54** | **50** | **(677)** | **19,054** | **(87)** | **(173)** | **526** | **95** | **18,840** | **6** | **18,846** |
| Net income for the first half of 2026 | - | - | - | - | 2,238 | - | - | - | - | 2,238 | 9 | 2,247 |
| Other comprehensive income for the first half of 2026 | - | - | - | - | - | - | 135 | (41) | (142) | (48) | 0 | (48) |
| ***Comprehensive income for the first half of 2026*** | **-** | **-** | **-** | **-** | ***2,238*** | **-** | ***135*** | ***(41)*** | ***(142)*** | ***2,190*** | ***9*** | ***2,200*** |
| Change in share capital and share premiums | - | - | - | - | - | - | - | - | - | - | - | - |
| Purchase or sale of treasury shares | - | - | - | (159) | (4) | - | - | - | - | (162) | - | (162) |
| Share-based payments | - | - | - | - | 66 | - | - | - | - | 66 | - | 66 |
| Dividends paid | - | - | - | - | (1,915) | - | - | - | - | (1,915) | (9) | (1,924) |
| Other | - | - | - | - | 3 | - | (0) | - | - | 3 | (4) | (1) |
| **AS AT 30 JUNE 2026** | **105,569,412** | **54** | **50** | **(836)** | **19,443** | **(87)** | **(38)** | **485** | **(47)** | **19,023** | **2** | **19,025** |

| | | | | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| **As at 1 January 2025** | **105,569,412** | **54** | **50** | **(670)** | **17,163** | **(95)** | **355** | **551** | **(80)** | **17,327** | **7** | **17,334** |
| Net income for the first half of 2025 | - | - | - | - | 2,246 | - | - | - | - | 2,246 | 25 | 2,271 |
| Other comprehensive income for the first half of 2025 | - | - | - | - | - | - | (497) | (25) | 250 | (271) | (4) | (275) |
| ***Comprehensive income for the first half of 2025*** | **-** | **-** | **-** | **-** | ***2,246*** | **-** | ***(497)*** | ***(25)*** | ***250*** | ***1,976*** | ***21*** | ***1,996*** |
| Change in share capital and share premiums | - | - | - | - | - | - | - | - | - | - | - | - |
| Purchase or sale of treasury shares | - | - | - | (5) | (2) | - | - | - | - | (7) | - | (7) |
| Share-based payments | - | - | - | - | 66 | - | - | - | - | 66 | - | 66 |
| Dividends paid | - | - | - | - | (2,753) | - | - | - | - | (2,753) | (12) | (2,764) |
| Other | - | - | - | - | (5) | - | (3) | - | - | (8) | 0 | (8) |
| **As at 30 June 2025** | **105,569,412** | **54** | **50** | **(675)** | **16,717** | **(95)** | **(145)** | **526** | **171** | **16,602** | **16** | **16,617** |

# 3.5 CONSOLIDATED STATEMENT OF CASH FLOWS

| *In millions of euros* | Notes | H1 2026 | H1 2025 |
|---|---|---|---|
| Net income attributable to owners of the parent | | 2,238 | 2,246 |
| Depreciation and amortisation of fixed assets, right-of-use assets and impairment losses | 6.2 and 6.3 | 521 | 463 |
| Foreign exchange gains/(losses) on fair value adjustments | | (57) | 23 |
| Change in provisions | | 16 | 7 |
| Net income from associates | 7 | (23) | (26) |
| Net income attributable to non-controlling interests | | 9 | 25 |
| Capital gains or losses on disposals and impact of changes in scope of consolidation | | (5) | (3) |
| Change in deferred tax | | (45) | (41) |
| Accrued expenses and income related to share-based payments | | 66 | 66 |
| Dividend income | | (27) | (27) |
| Other | | (0) | (0) |
| **Operating cash flows** | | **2,694** | **2,733** |
| Change in working capital requirements | 4.5 | 6 | (403) |
| **CASH FLOWS RELATED TO OPERATING ACTIVITIES (A)** | | **2,699** | **2,330** |
| Operating investments | 6.2 | (344) | (316) |
| Acquisitions of consolidated shares | | (48) | (56) |
| Acquisitions of other financial assets | 8.2 | (84) | (46) |
| Disposals of operating assets | 6.2 | 0 | 1 |
| Disposals of consolidated shares and impact of losses of control | | - | - |
| Disposal of other financial assets | 8.2 | 3 | 7 |
| Change in payables and receivables related to investing activities | | (40) | (26) |
| Dividends received | | 44 | 51 |
| **CASH FLOWS RELATED TO INVESTING ACTIVITIES (B)** | | **(469)** | **(384)** |
| Dividends paid | 10.4 | (1,924) | (2,764) |
| Repayment of lease liabilities | 6.2 | (173) | (167) |
| Treasury share buybacks net of disposals | 10.3 | (160) | (6) |
| Borrowing subscriptions | | - | 9 |
| Repayment of borrowings | | (0) | (9) |
| Other | | 0 | 1 |
| **CASH FLOWS RELATED TO FINANCING ACTIVITIES (C)** | | **(2,257)** | **(2,937)** |
| Foreign currency translation adjustment (D) | | 98 | (331) |
| **CHANGE IN NET CASH POSITION (A) + (B) + (C) + (D)** | **8.3** | **70** | **(1,322)** |
| Net cash position at the beginning of the period | 8.3 | 12,239 | 11,642 |
| Net cash position at the end of the period | 8.3 | 12,310 | 10,319 |

# 3.6 NOTES TO THE CONDENSED INTERIM CONSOLIDATED FINANCIAL STATEMENTS

**DETAILED CONTENTS**

# NOTE 1 ACCOUNTING PRINCIPLES AND POLICIES

## 1.1 Basis of preparation

The Hermès Group's condensed interim consolidated financial statements were prepared in accordance with IAS 34 Interim Financial reporting as adopted by the European Union. As these are condensed financial statements, the accompanying notes do not include all the information required by IFRS (International Financial Reporting Standards) for the preparation of full annual financial statements and should therefore be read in conjunction with the consolidated financial statements for financial year 2025. The standards adopted by the European Union may be consulted at https://eur-lex.europa.eu/FR/legal-content/summary/international-accounting-standards-adopted-within-the-european-union.html.

The application of the standards, amendments and interpretations that came into force on 1 January 2026 had no significant impact on the Group's financial statements and in particular the amendment to IFRS 9 relating to the derecognition date for financial assets and liabilities.

The impacts of the application of IFRS 18 (mandatory from 1 January 2027) are currently being analysed. The income statement will show the mandatory subtotals required by the standard, including operating income and income before financing and income taxes. It will be standardised according to the new operating, investing and financing categories. In addition, operating income will become the starting point for the statement of cash flows. The expected impact on the Group's financial statements is limited to changes in the presentation.

The accounting policies and calculation methods used to prepare these condensed interim financial statements are the same as those used and described in the financial statements for the year ended 31 December 2025, with the exception of the income tax expense for the first half, which is measured separately (note 1.2).

The condensed interim consolidated financial statements as presented were approved by the Executive Management on 28 July 2026 after review by the Audit and Risk Committee at its meeting of 24 July 2026.

The consolidated financial statements and notes to the consolidated financial statements are presented in euros. Unless otherwise stated, the values shown in the tables are expressed in millions of euros and rounded to the nearest million. As a result, in certain cases, the effects of rounding up/down can lead to a non-significant difference in the totals or changes. In addition, the ratios and differences are calculated on the basis of the underlying amounts and not on the basis of rounded amounts.

## 1.2 Treatment and impact of the exceptional contribution on the profits of large companies in France

The exceptional tax contribution on the profits of large companies in France was created by the 2025 Finance Act. Initially, it was only set to be applied for the first financial year ending on or after 31 December 2025. The 2026 Finance Act renewed this contribution for an additional year. The tax contribution rate was maintained at the 2025 level, *i.e.* 41.2% for Hermès. It is still based on the average corporation tax due for the financial year in question and the previous financial year.

Excluding the exceptional contribution, the income tax expense (current and deferred) is calculated for the interim consolidated financial statements by applying the estimated average annual tax rate for the current financial year to the accounting income for the period. It stands at 28% for 2026. After taking into account the exceptional contribution, the estimated average annual tax rate for the 2026 financial year stands at 33%, a similar rate to that of the previous financial year.

In the first half of the year, the Group applied IAS 34, under which the tax consequences of a one-off event form part of the calculation of the income tax expense during the interim period in question. Therefore, the portion of the exceptional contribution based on corporation tax for 2025 was recognised in full during the half-year. As a result, the effective tax rate at 30 June 2026 was 35.4%.

# NOTE 2 ALTERNATIVE PERFORMANCE MEASURES

This note aims to present the main alternative performance measures ("APM") followed by Group management, and their reconciliation, where appropriate, with the aggregates of the IFRS consolidated financial statements.

## 2.1 Revenue growth at constant exchange rates

- Revenue growth at constant exchange rates: calculated by applying, for each currency, the average exchange rates of the previous period to the revenue for the period.

| | H1 2026 at current rates | H1 2026 at constant rates | H1 2025 | Change at current exchange rates | Change at constant exchange rates | Currency effect |
|---|---|---|---|---|---|---|
| Revenue *in millions of euros* | 8,163 | 8,525 | 8,034 | 129 | 491 | (361) |
| Change *in %* | | | | *1.6%* | *6.1%* | *(4.5)%* |

## 2.2 Recurring operating income

- Recurring operating income: operating income exclusive of non-recurring items with a significant impact that may affect understanding of the Group's economic performance.

## 2.3 Net cash position and restated net cash position

- Net cash position: includes cash and cash equivalents presented under balance sheet assets, less bank overdrafts which appear under short-term borrowings and financial liabilities on the liabilities side. Lease liabilities recognised in accordance with IFRS 16 are excluded from net cash position.
- Restated net cash position: corresponds to net cash position plus cash investments that do not meet the IFRS criteria for cash equivalents due in particular to their original maturity of more than three months, less borrowings and financial liabilities.

Borrowings and financial liabilities on the balance sheet break down as follows:

| *In millions of euros* | 30/06/2026 | 31/12/2025 |
|---|---|---|
| Bank overdrafts | 1 | 0 |
| Other financial liabilities | 0 | 0 |
| Put options granted to holders of non-controlling interests | 4 | 34 |
| **BORROWINGS AND FINANCIAL LIABILITIES ON THE BALANCE SHEET** | **5** | **35** |

The reconciliation of the net cash position and restated net cash position indicators with the consolidated balance sheet is presented below:

| *In millions of euros* | 30/06/2026 | 31/12/2025 |
|---|---|---|
| Cash and cash equivalents | 12,310 | 12,239 |
| Bank overdrafts | (1) | (0) |
| **NET CASH POSITION** | **12,310** | **12,239** |
| Cash investments with maturity over three months from the date of acquisition | 616 | 534 |
| Financial liabilities | (0) | (0) |
| **RESTATED NET CASH POSITION** | **12,926** | **12,773** |

## 2.4 Adjusted free cash flows

For management purposes, the Hermès Group sees all lease payments as items affecting operating activities. IFRS 16 considers fixed lease payments as the sum of the repayment of the principal portion of the lease liability and the payment of financial interests. Consequently, the Group follows the following APM:

- Adjusted free cash flows: correspond to the cash flows related to operating activities, less operating investments and the repayment of lease liabilities recognised in accordance with IFRS 16 (aggregates in the consolidated statement of cash flows).

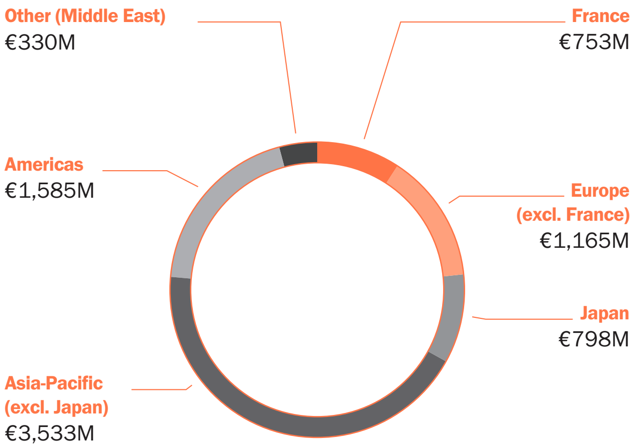
The reconciliation of this indicator with the Group's statement of consolidated cash flows presented in section 3.5 is as follows:

| *In millions of euros* | H1 2026 | H1 2025 |
|---|---|---|
| Operating cash flows | 2,694 | 2,733 |
| + Change in working capital requirements | 6 | (403) |
| - Operating investments | (344) | (316) |
| - Repayment of lease liabilities | (173) | (167) |
| **ADJUSTED FREE CASH FLOWS** | **2,182** | **1,847** |

## NOTE 3 SEGMENT INFORMATION

Given the Group's current structure, organised into geographical areas placed under the responsibility of operational Senior Executives in charge of applying the strategy defined by the Executive Committee (the principal operational decision-maker), the Group has determined that the geographical areas constitute the operating segments with reference to the fundamental principle of IFRS 8.

Revenue by destination geographical area breaks down as follows:




| In millions of euros | France | Europe (excl. France) | Japan | Asia-Pacific (excl. Japan) | Americas | Other (Middle East) | Unallocated | Total |
|---|---|---|---|---|---|---|---|---|
| | H1 2026 | | | | | | | |
| Revenue | 753 | 1,165 | 798 | 3,533 | 1,585 | 330 | - | **8,163** |
| Recurring operating income | 273 | 374 | 333 | 1,653 | 581 | 128 | 9 | **3,351** |
| *Recurring operating profitability* | *36%* | *32%* | *42%* | *47%* | *37%* | *39%* | - | ***41.0%*** |
| Other non-recurring income and expenses | - | - | - | - | - | - | - | **-** |
| Operating income | 273 | 374 | 333 | 1,653 | 581 | 128 | 9 | **3,351** |
| Operating investments | 138 | 58 | 33 | 53 | 46 | 2 | 14 | **344** |
| Non-current assets | 1,844 | 773 | 273 | 1,120 | 1,285 | 356 | 1,935 | **7,585** |
| Non-current liabilities | 382 | 345 | 101 | 580 | 608 | 100 | 88 | **2,204** |

Segment information is presented after eliminations and restatements. At 30 June, operating profitability does not include adjustments in internal prices. These adjustments, which are neutral in terms of consolidated operating income, will occur in the second half of the year and will mainly impact the "France" and "Asia-Pacific (excluding Japan)" regions. In addition, geopolitical events in the Middle East have no material effect on the Group's financial statements.

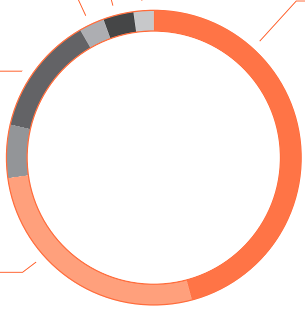
The "Unallocated" column includes expenses related to free share allocation plans, unallocated central costs and internal billings.

All non-current assets and liabilities included in the consolidated balance sheet are presented in the segment information, with the exception of deferred tax assets and liabilities. Non-current assets mainly comprise property, plant and equipment and intangible assets, right-of-use assets and financial assets. "Unallocated" non-current assets mainly include financial investments (see note 8.2). Non-current liabilities include lease liabilities.

| In millions of euros | France | Europe (excl. France) | Japan | Asia-Pacific (excl. Japan) | Americas | Other (Middle East) | Unallocated | Total |
|---|---|---|---|---|---|---|---|---|
| | H1 2025 | | | | | | | |
| Revenue | 740 | 1,088 | 815 | 3,574 | 1,455 | 362 | - | **8,034** |
| Recurring operating income | 271 | 353 | 328 | 1,724 | 527 | 149 | (25) | **3,327** |
| *Recurring operating profitability* | *37%* | *32%* | *40%* | *48%* | *36%* | *41%* | - | ***41.4%*** |
| Other non-recurring income and expenses | - | - | - | - | - | - | - | **-** |
| Operating income | 271 | 353 | 328 | 1,724 | 527 | 149 | (25) | **3,327** |
| Operating investments | 147 | 50 | 13 | 44 | 36 | 11 | 14 | **316** |
| Non-current assets | 1,332 | 623 | 243 | 938 | 834 | 337 | 2,264 | **6,571** |
| Non-current liabilities | 262 | 283 | 120 | 499 | 553 | 29 | 271 | **2,016** |

## NOTE 4 ITEMS RELATING TO OPERATING ACTIVITIES

### 4.1 Revenue by métier




| *In millions of euros* | H1 2026 | Mix | H1 2025 | Change at current exchange rates | Change at constant exchange rates |
|---|---|---|---|---|---|
| Leather Goods & Saddlery | 3,761 | 46% | 3,578 | 5% | 10% |
| Ready-to-wear and Accessories | 2,198 | 27% | 2,255 | (3)% | 2% |
| Silk and Textiles | 469 | 6% | 447 | 5% | 10% |
| Other Hermès sectors | 1,065 | 13% | 1,056 | 1% | 5% |
| Perfume and Beauty | 233 | 3% | 248 | (6)% | (4)% |
| Watches | 269 | 3% | 281 | (4)% | 0% |
| Other products | 168 | 2% | 168 | 0 % | 3% |
| **REVENUE** | **8,163** | **100%** | **8,034** | **1.6%** | **6.1%** |

### 4.2 Seasonality

The Group's activity has historically been balanced across the year. In 2025, 50% of the Group's revenue was generated during the first half of the year and 50% during the second half.

### 4.3 Sales and administrative expenses

| *In millions of euros* | H1 2026 | H1 2025 |
|---|---|---|
| Communication | (301) | (294) |
| Other sales and administrative expenses | (1,598) | (1,539) |
| **TOTAL** | **(1,899)** | **(1,832)** |

Other sales and administrative expenses include costs usually borne by the Company in the course of its operations and which are not related to production. These mainly include expenses for sales staff and support functions, variable rent expenses and other administrative expenses (fees, insurance, travel, etc.).

## 4.4 Other income and expenses

| *In millions of euros* | Notes | H1 2026 | H1 2025 |
|---|---|---|---|
| Depreciation and amortisation of fixed assets | | (201) | (184) |
| Amortisation of right-of-use assets | | (184) | (170) |
| **Sub-total depreciation and amortisation** | | **(385)** | **(354)** |
| Impairment losses | | (98) | (70) |
| Expenses related to free share plans and similar expenses | 5.2 | (89) | (111) |
| Net change in provisions [1] | | (28) | (18) |
| Other income and expenses | | 43 | 34 |
| **TOTAL** | | **(558)** | **(519)** |

*(1) Of which cost of pension plans and other long-term benefits for €16 million in 2026 (€14 million in June 2025), see note 5.1.*

Total depreciation and amortisation of fixed assets included in operating expenses (“Other income and expenses” and “Cost of sales”) amounted to €237 million in the first half of 2026, compared with €218 million in the first half of 2025.

Total amortisation of right-of-use assets included in operating expenses (“Other income and expenses” and “Cost of sales”) amounted to €186 million in the first half of 2026, compared with €172 million in the first half of 2025.

## 4.5 Working capital requirements

### 4.5.1 INVENTORIES AND WORK-IN-PROGRESS

| *In millions of euros* | 30/06/2026 | 31/12/2025 |
|---|---|---|
| Retail, intermediate and finished goods | 2,875 | 2,733 |
| Raw materials and work-in-progress | 1,365 | 1,271 |
| **Gross values** | **4,240** | **4,004** |
| Impairment | (1,536) | (1,429) |
| **TOTAL** | **2,704** | **2,575** |
| Net impairment gain/(loss) on retail, intermediate and finished goods inventories | (69) | (221) |
| Net impairment gain/(loss) on raw material and work-in-progress | (18) | (36) |

No inventories were pledged as collateral to secure financial liabilities.

### 4.5.2 CHANGE IN WORKING CAPITAL REQUIREMENTS

| *In millions of euros* | H1 2026 | H1 2025 |
|---|---|---|
| Inventories and work-in-progress | (99) | (21) |
| Trade and other receivables | (36) | (67) |
| Trade and other payables | (52) | (109) |
| Other receivables and payables | 193 | (206) |
| **TOTAL** | **6** | **(403)** |

The “Other receivables and payables” item of the change in working capital requirement mainly includes tax and employee receivables and payables.

# NOTE 5 EMPLOYEE BENEFITS

## 5.1 Post-employment and other employee benefit obligations

### 5.1.1 INFORMATION BY TYPE OF PLAN

The provision shown in the balance sheet includes post-employment defined-benefit plans and other long-term benefits:

| *In millions of euros* | 30/06/2026 | 31/12/2025 |
|---|---|---|
| Defined-benefit plans | 154 | 142 |
| Other long-term benefits | 25 | 24 |
| **PROVISIONS AT END OF PERIOD** | **179** | **165** |

### 5.1.2 RECONCILIATION OF RETIREMENT AND OTHER EMPLOYEE BENEFIT OBLIGATIONS

| *In millions of euros* | H1 2026 | H1 2025 |
|---|---|---|
| **Provisions as at 1 January** | **165** | **189** |
| Expense for the financial year | 16 | 14 |
| Benefits/contributions paid | (3) | (2) |
| Actuarial gains and losses recognised in other comprehensive income | - | - |
| Foreign currency adjustments | 0 | (4) |
| Other movements | - | 0 |
| **PROVISIONS AT 30 JUNE** | **179** | **197** |

3

## 5.2 Share-based payments

The total expense incurred in the first half of 2026 for all free share allocation plans (including social security contributions) was €89 million, compared with €111 million in the first half of 2025.

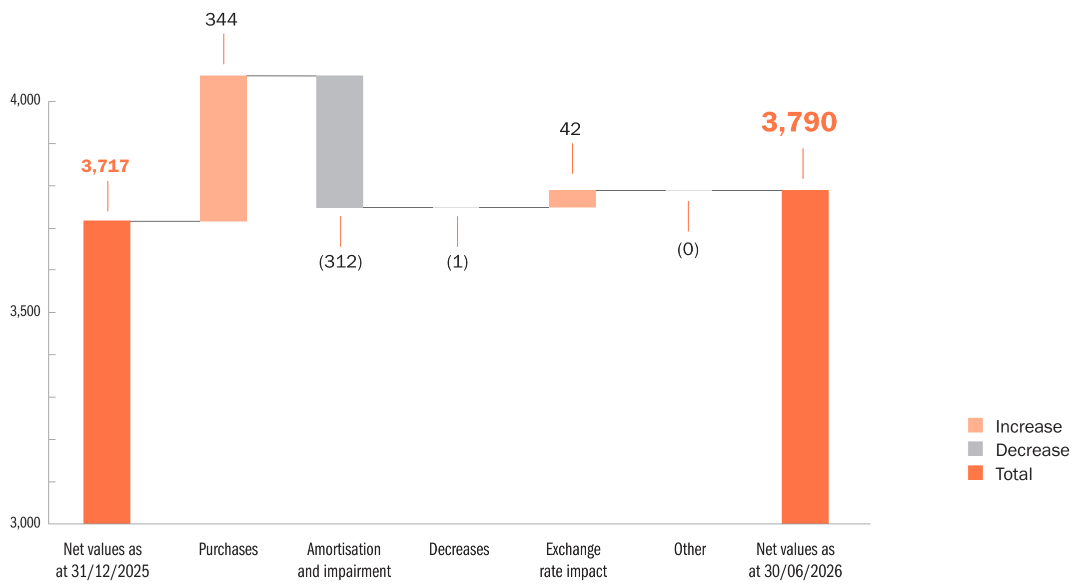
# NOTE 6 GOODWILL, PROPERTY, PLANT AND EQUIPMENT, INTANGIBLE ASSETS AND LEASES

## 6.1 Goodwill

| | 31/12/2025 | Increases | Decreases | Exchange rate impact | 30/06/2026 |
|---|---|---|---|---|---|
| Goodwill | 180 | - | - | 5 | **185** |

## 6.2 Property, plant and equipment and intangible assets

*In millions of euros*




### 6.2.1 INTANGIBLE ASSETS

| *In millions of euros* | 31/12/2025 | Increases | Decreases | Exchange rate impact | Other | 30/06/2026 |
|---|---|---|---|---|---|---|
| Software, licences, e-commerce website and patents | 887 | 31 | (6) | 1 | 9 | 922 |
| Other intangible assets | 145 | 0 | (3) | 1 | 0 | 143 |
| Fixed assets under construction | 22 | 24 | - | 0 | (11) | 35 |
| **TOTAL GROSS VALUES** | **1,054** | **55** | **(9)** | **1** | **(1)** | **1,100** |
| Amortisation of software, licences, e-commerce website and patents | 667 | 52 | (6) | 0 | - | 713 |
| Amortisation of other intangible assets | 119 | 2 | (3) | 1 | 3 | 122 |
| Impairment losses | 36 | 2 | - | 0 | (3) | 36 |
| **TOTAL DEPRECIATION AND IMPAIRMENT** | **822** | **57** | **(9)** | **1** | **(0)** | **872** |
| **TOTAL NET VALUES** | **231** | **(2)** | **(0)** | **0** | **(1)** | **228** |

### 6.2.2 PROPERTY, PLANT AND EQUIPMENT

| *In millions of euros* | 31/12/2025 | Increases | Decreases | Exchange rate impact | Other | 30/06/2026 |
|---|---|---|---|---|---|---|
| Land | 996 | - | - | 11 | 8 | 1,015 |
| Buildings | 1,612 | 16 | (2) | 13 | 18 | 1,657 |
| Industrial machinery, plant and equipment | 696 | 10 | (4) | 1 | 17 | 720 |
| Store fixtures and furnishings | 1,869 | 37 | (41) | 48 | 174 | 2,087 |
| Other property, plant and equipment | 777 | 16 | (6) | 2 | 16 | 805 |
| Fixed assets under construction | 477 | 210 | (0) | 6 | (232) | 462 |
| **TOTAL GROSS VALUES** | **6,428** | **289** | **(53)** | **81** | **1** | **6,746** |
| Depreciation of buildings | 629 | 33 | (2) | 3 | 2 | 665 |
| Depreciation of machinery, plant, and equipment | 394 | 23 | (3) | 0 | 1 | 415 |
| Depreciation of store fixtures and furnishings | 1,094 | 95 | (42) | 27 | (0) | 1,174 |
| Depreciation of other property, plant and equipment | 448 | 32 | (5) | 2 | (2) | 475 |
| Impairment losses | 377 | 72 | - | 6 | (1) | 454 |
| **TOTAL DEPRECIATION AND IMPAIRMENT** | **2,942** | **255** | **(52)** | **38** | **(0)** | **3,184** |
| **TOTAL NET VALUES** | **3,486** | **34** | **(1)** | **42** | **1** | **3,563** |

Investments made during the first half of 2026 mainly include the opening and renovation of stores and capital expenditure to expand production capacity.

Impairment losses relate to isolated assets on production lines and stores deemed not to be sufficiently profitable.

3

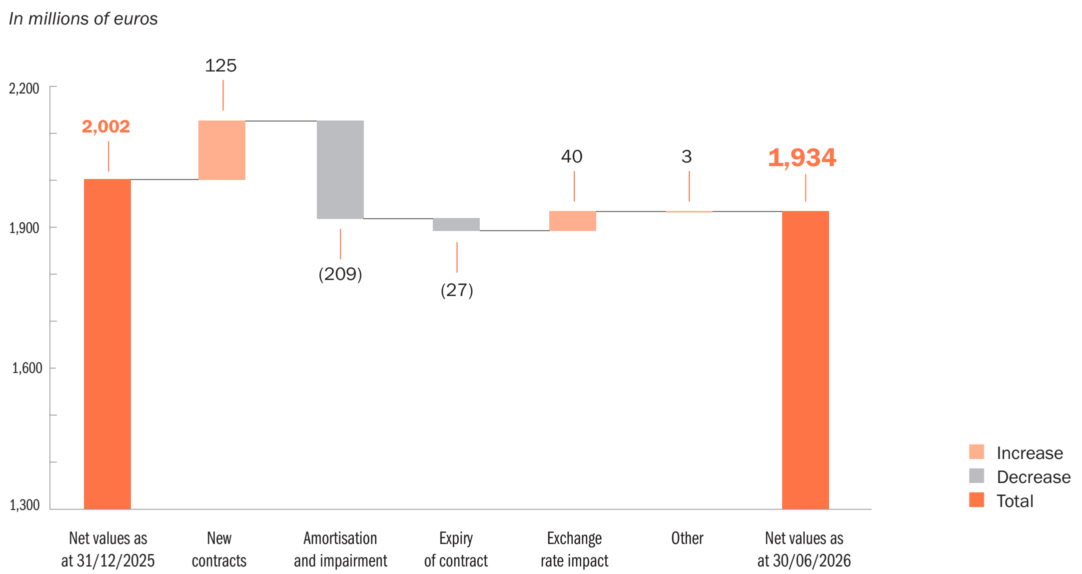
## 6.3 Leases

### 6.3.1 RIGHT-OF-USE ASSETS

The breakdown of right-of-use assets by nature of the underlying asset is as follows:

| | 31/12/2025 | 30/06/2026 | | |
|---|---|---|---|---|
| *In millions of euros* | Net | Gross | Amortisation and impairment losses | Net |
| Stores | 1,409 | 2,636 | 1,277 | 1,358 |
| Offices and other | 595 | 878 | 302 | 575 |
| **TOTAL** | **2,002** | **3,513** | **1,579** | **1,934** |

The change in right-of-use assets during the half-year is as follows:



| *In millions of euros* | Stores | Offices and other | 2026 |
|---|---|---|---|
| **Net values of right-of-use assets as at 1 January** | **1,408** | **595** | **2,002** |
| Implementation of new leases and revisions | 94 | 30 | 125 |
| Amortisation and impairment losses | (159) | (51) | (209) |
| Expiry and early termination of leases | (22) | (5) | (27) |
| Exchange rate impact | 34 | 6 | 40 |
| Other movements and reclassifications | 3 | (0) | 3 |
| **NET VALUES OF RIGHT-OF-USE ASSETS AS AT 30 JUNE** | **1,358** | **575** | **1,934** |

### 6.3.2 LEASE LIABILITIES

| *In millions of euros* | 2026 |
|---|---|
| **Lease liabilities as at 1 January** | **2,311** |
| Implementation of new leases and revisions | 126 |
| Expiry and early termination of leases | (33) |
| Repayments | (173) |
| Exchange rate impact | 49 |
| Other movements and reclassifications | (1) |
| **LEASE LIABILITIES AS AT 30 JUNE** | **2,279** |

## NOTE 7 INVESTMENTS IN ASSOCIATES

| *In millions of euros* | H1 2026 | H1 2025 |
|---|---|---|
| **Investments in associates as at 1 January** | **227** | **238** |
| Impact of consolidation scope changes | 10 | (5) |
| Net income from associates | 23 | 26 |
| Dividends paid | (18) | (25) |
| Exchange rate impact | 1 | (5) |
| Other | 1 | (1) |
| **INVESTMENTS IN ASSOCIATES AS AT 30 JUNE** | **245** | **229** |

In accordance with its vertical integration strategy, Hermès holds non-controlling interests in the share capital of some of its historical suppliers in various sectors, or of some of its partners in retail activities.

# NOTE 8 FINANCIAL ASSETS AND LIABILITIES – NET CASH POSITION

## 8.1 Net financial income

| *In millions of euros* | H1 2026 | H1 2025 |
|---|---|---|
| Income from cash and cash equivalents | 139 | 157 |
| Net income/(loss) on interest and exchange rate hedging instruments | 4 | 9 |
| **Net cash income** | **143** | **166** |
| Interest expense on lease liabilities | (29) | (26) |
| Other financial income and expenses | (24) | 8 |
| ◆ *of which cost of cash flow hedges* | *(42)* | *(33)* |
| ◆ *of which ineffective portion of cash flow hedges* | *1* | *8* |
| **TOTAL** | **90** | **148** |

## 8.2 Financial assets

| *In millions of euros* | 31/12/2025 | Increases | Decreases | Exchange rate impact | Other | 30/06/2026 |
|---|---|---|---|---|---|---|
| Financial investments and accrued interest | 1,086 | 82 | (1) | - | (42) | 1,126 |
| Liquidity contract | 15 | - | (2) | - | - | 13 |
| Other financial assets | 192 | 4 | (0) | 0 | 0 | 196 |
| **TOTAL GROSS VALUES** | **1,293** | **87** | **(3)** | **0** | **(42)** | **1,335** |
| Impairment | 98 | 8 | - | 0 | - | 105 |
| **TOTAL NET VALUES** | **1,196** | **79** | **(3)** | **0** | **(42)** | **1,230** |

Financial investments do not meet the IFRS criteria for cash equivalents, notably on account of their original maturity of more than three months.

Where applicable, the “Other” column includes changes in the value of financial assets measured at fair value through equity, which are recorded under “Revaluation adjustments”.

## 8.3 Net cash position

The Hermès Group’s policy is to maintain a positive treasury position and to have cash available in order to be able to finance its growth strategy independently.

Hermès International’s treasury department directly manages the Group’s cash surpluses and needs. It follows a prudent policy aimed at avoiding any risk of capital loss and maintaining a satisfactory liquidity position.

Cash surpluses are invested mainly in money-market mutual funds, repos and cash equivalents (term accounts, term deposits) with a sensitivity of less than 0.5% and a recommended investment period of less than three months.

Net cash position is distributed as follows:

| *In millions of euros* | 30/06/2026 | 31/12/2025 |
|---|---|---|
| **Financial assets** | **12,926** | **12,773** |
| Liquidities | 1,934 | 1,896 |
| Marketable securities | 10,376 | 10,344 |
| Cash investments with maturity over three months from the date of acquisition | 616 | 534 |
| **Financial liabilities** [1] | **1** | **0** |
| Medium and long-term financial liabilities | 0 | 0 |
| Bank overdrafts | 1 | 0 |
| **RESTATED NET CASH POSITION** | **12,926** | **12,773** |

*(1) Excluding commitments to buy out non-controlling interests.*

The gains and losses generated through disposal of marketable securities during the half-year and recorded through profit or loss amounted to €15 million. Unrealised gains or losses for the first half stood at €2 million.

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## NOTE 9 MANAGEMENT OF MARKET RISKS AND DERIVATIVES

The Hermès Group's results are exposed to the risks and uncertainties set out in the 2025 universal registration document. The assessment of these risks did not change during the first half of 2026 and no new risks have been identified at the date of publication of this report. The Group's foreign exchange policy is based on the management principles described in the 2025 universal registration document.

The net position of financial instruments on the balance sheet is as follows:

| *In millions of euros* | 30/06/2026 | 31/12/2025 |
|---|---|---|
| Net financial derivative assets | 214 | 262 |
| Net financial derivative liabilities | (159) | 61 |
| **NET POSITION OF FINANCIAL DERIVATIVES** | **55** | **200** |

As at 30 June 2026, the valuation methods for financial instruments were identical to those used as at 31 December 2025.

## NOTE 10 EQUITY – EARNINGS PER SHARE

### 10.1 Share capital

Hermès International's share capital consisted of 105,569,412 fully paid-up shares with a par value of €0.51 each as at 30 June 2026, of which 827,487 treasury shares.

### 10.2 Capital management

The Group's objectives, policies and procedures in the area of capital management are in keeping with sound management principles designed to ensure that operations are well-balanced financially and to minimise the use of debt. As its surplus cash position gives it some flexibility, the Group does not use prudential ratios such as "return on equity" in its capital management. During the current financial year, the Group made no change in its capital management policy and objectives.

### 10.3 Treasury shares

Treasury shares are recorded at acquisition cost and deducted from equity. Gains or losses on the disposal of these shares are recognised directly in equity, with no impact on profit or loss in the financial year.

During the first half of 2026, the following treasury share movements occurred:

- buyback of 94,846 shares for €160 million, excluding movements as part of the liquidity contract;
- buyback of 1,750 shares as part of the liquidity contract;
- delivery of 2,206 free shares reserved to Hermès Group employees under employee shareholding plans.

It is specified that no shares are reserved for issuance under options or agreements to sell shares.

### 10.4 Dividends

The General Meeting called to approve the financial statements for the year ended 31 December 2025 approved, on 17 April 2026, the payment of an ordinary dividend of €18.00 per share for the financial year.

Taking into account the interim cash dividend of €5.00 per share paid on 18 February 2026, a balance of €13.00 was paid in cash on 23 April 2026.

The ordinary dividends paid in 2026 thus amounted to €1,887 million.

### 10.5 Income and expenses recognised in comprehensive income

Movements in derivatives (hedges of future cash flows in foreign currencies) and financial investments break down as follows (after tax):

| *In millions of euros* | H1 2026 | H1 2025 |
|---|---|---|
| **Revaluation adjustments as at 1 January** | **621** | **471** |
| Amount transferred to equity in the financial year in respect of derivatives | (117) | 72 |
| Revaluation of derivatives | (21) | 183 |
| Revaluation of financial investments | (41) | (25) |
| Other deferred foreign exchange gains/(losses) recognised in comprehensive income | (4) | (4) |
| **REVALUATION ADJUSTMENTS AS AT 30 JUNE** | **438** | **697** |

### 10.6 Earnings per share

The calculation and reconciliation of basic earnings per share and diluted earnings per share is as follows:

| | H1 2026 | H1 2025 |
|---|---|---|
| **Numerator** *(in millions of euros)* | | |
| Net income attributable to owners of the parent | 2,238 | 2,246 |
| **Denominator** *(in number of shares)* | | |
| Average number of shares outstanding during the period | 105,569,412 | 105,569,412 |
| Average number of treasury shares during the period | (776,173) | (733,242) |
| **Average number of shares before dilution** | **104,793,239** | **104,836,171** |
| **Basic earnings per share** *(in euros)* | **21.36** | **21.43** |
| Dilutive effect of free share allocation plans | 209,738 | 184,017 |
| **Average number of shares after dilution** | **105,002,977** | **105,020,187** |
| **Diluted earnings per share** *(in euros)* | **21.32** | **21.39** |
| Average share price *(in euros)* | €1,828 | €2,477 |

## NOTE 11 PROVISIONS FOR RISKS AND EXPENSES AND OFF-BALANCE SHEET COMMITMENTS

### 11.1 Provisions

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| *In millions of euros* | 31/12/2025 | Allocations | Reversals | Exchange rate impact | Other and reclassifications | 30/06/2026 |
|---|---|---|---|---|---|---|
| Current provisions | 122 | 21 | (23) | 1 | (6) | 114 |
| Non-current provisions | 38 | 0 | (4) | 1 | 3 | 37 |
| **TOTAL** | **159** | **21** | **(28)** | **2** | **(3)** | **152** |

Current provisions concern provisions for risks, disputes and litigation, as well as provisions to cover the share of the negative net position of associates (see note 7).

Non-current provisions mainly include provisions for restoration.

Reversals used amounted to €18 million.

Other movements correspond essentially to provisions for restoration costs, established or revised during the financial year in return for the right-of-use asset, which is amortised over the term of the leases (see note 6.3).

### 11.2 Off-balance sheet commitments

There was no material change in off-balance sheet commitments during the half-year.

## NOTE 12 RELATED-PARTY TRANSACTIONS

Relations between the Hermès Group and related companies during the first half of 2026 remained unchanged compared with those of financial year 2025. Specifically, no unusual transaction, by its nature or amount, was carried out during the period.

## NOTE 13 EVENTS AFTER THE REPORTING PERIOD

No significant events have occurred since the closing date as at 30 June 2026.

# 4. STATUTORY AUDITORS' REVIEW REPORT ON THE HALF-YEAR FINANCIAL INFORMATION

*This is a free translation into English of the statutory auditors' review report on the half-yearly financial information issued in French and is provided solely for the convenience of English-speaking users. This report includes information relating to the specific verification of information given in the Group's half-yearly management report. This report should be read in conjunction with, and construed in accordance with, French law and professional standards applicable in France.*

**For the period from January 1, 2026 to June 30, 2026**

To the Shareholders,

In compliance with the assignment entrusted to us by General Meeting and in accordance with the requirements of article L. 451-1-2 III of the French Monetary and Financial Code (*"Code monétaire et financier"*), we hereby report to you on:

- the review of the accompanying condensed half-yearly consolidated financial statements of Hermès International, for the period from January 1, 2026 to June 30, 2026;
- the verification of the information presented in the half-yearly management report.

These condensed half-yearly consolidated financial statements are the responsibility of the Executive Management. Our role is to express a conclusion on these financial statements based on our review.



## 1. CONCLUSION ON THE FINANCIAL STATEMENTS

We conducted our review in accordance with professional standards applicable in France.

A review of interim financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with professional standards applicable in France and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

Based on our review, nothing has come to our attention that causes us to believe that the accompanying condensed half-yearly consolidated financial statements are not prepared, in all material respects, in accordance with IAS 34- standard of the IFRSs as adopted by the European Union applicable to interim financial information.

## 2. SPECIFIC VERIFICATION

We have also verified the information presented in the half-yearly management report on the condensed half-yearly consolidated financial statements subject to our review.

We have no matters to report as to its fair presentation and consistency with the condensed half-yearly consolidated financial statements.

Neuilly-sur-Seine, July 28, 2026

The Statutory Auditors

| | |
|---|---|
| PricewaterhouseCoopers Audit | Grant Thornton Audit |
| Amélie Wattel | Christophe Bonte |

# 5. STATEMENT BY THE PERSONS RESPONSIBLE FOR THE HALF-YEAR FINANCIAL REPORT

We hereby certify that, to the best of our knowledge, the interim consolidated financial statements for the past half year were prepared in accordance with the applicable accounting standards, and that they give a true and fair view of the assets, financial position and results of the Company, and of all companies within its scope of consolidation, and that the half-year business report on page 5 presents a fair view of the significant events occurring during the first six months of the financial year, their impact on the financial statements, the main related-party transactions, and describes the main risks and uncertainties for the remaining six months of the financial year.

Paris, 28 July 2026

Executive Management

Axel Dumas

Henri-Louis Bauer

*Representative of Émile Hermès SAS*

**Hermès International**

*Société en commandite par actions* (partnership limited by shares) with share capital of €53,840,400.12
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A Hermès publication

Layout: **Labrador**